

December 13, 2013 EFPIA Japan

Jez Moulding becomes new chairman of EFPIA Japan

TOKYO—December 13, 2013— EFPIA Japan announced today that Jez Moulding (President and Representative Director, Sanofi K.K., Senior Vice President, Japan & Pacific Region) has been appointed the new chairman of EFPIA Japan. He will officially start from January 1st, 2014.

The current chair, Philippe Fauchet (GlaxoSmithKline K.K.), at the end of his two-year term, will become a vice chairman. Masao Torii (Nippon Boehringer Ingelheim Co., Ltd.) will continue to serve in his current position of vice chairman. Both vice chairmen and five directors will support Mr. Moulding in his new role. The Director General position will transfer from Keiko Nakamura (GlaxoSmithKline K.K.) to Hidetaka Shimada (Sanofi K.K.).

Mr. Moulding gave his vision for EFPIA Japan by saying,

"As Japanese society changes, the Japanese healthcare environment also continues to evolve. In this era of reform, EFPIA, which consists of research-driven pharmaceutical companies based in the EU, will continue to propose solutions to the many issues facing the pharmaceutical industry. EFPIA supports maintaining the premium pricing system to encourage innovation, expediting Japanese patients' access to new and innovative global products, reducing drug lag, and pursuing a better balance between prevention and treatment in public health. We would like to further contribute to the improvement of Japan's healthcare system, and will always take a 'patient first' approach."

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Biography of Jez Moulding

Date of Birth November 9, 1968 (Age 45)

■ Current position President and Representative Director, Sanofi K.K., Senior Vice President,

Japan & Pacific Region

Experience with the Sanofi Group

February 2011 President and Representative Director, sanofi-aventis K.K. (Present "Sanofi

K.K."), Senior Vice President, Japan & Pacific Region (Japan, Korea,

Australia and New Zealand)

October 2010 President and Representative Director, sanofi-aventis K.K. (Present "Sanofi

K.K.")

September 2007 General Manager, sanofi-aventis Australia and New Zealand

October 2005 General Manager, sanofi-aventis Korea

November 2002 General Manager, Sanofi-Synthelabo South Africa

May 2001 Associate Director Europe, Transversal Projects, Sanofi-Synthelabo France

July 2000 Head of Cardiovascular Marketing and Commercial, Sanofi-Synthelabo

England

■ Education 1991 Edinburgh University, MA in Social Science

■ Others

2012 Member of the board

Japan Pharmaceutical Manufacturers Association (JPMA)

2010 Vice Chairman

European Federation of Pharmaceutical Industries and Associations (EFPIA)

Japan

EFPIA Japan Board Members as of January 1st, 2014

Chairman: Jez Moulding (Sanofi K.K.) (New)
Vice Chairman: Masao Torii (Nippon Boehringer Ingelheim Co., Ltd.)
Vice Chairman: Philippe Fauchet (GlaxoSmithKline K.K.) (New)

Director: Yoshiyasu Ninomiya (Novartis Pharma K.K.)
Director: Carsten Brunn (Bayer Yakuhin, Ltd.)
Director: Gabriel Baertchi (AstraZeneca K.K.)

Director: Claus Eilersen (Novo Nordisk Pharma Ltd.)
Director: James Feliciano (Merck Serono Co., Ltd.)

Director General: Hidetaka Shimada (EFPIA Japan) (New)